

CANADIAN REHABILITATION
COUNCIL FOR THE DISABLED
NEW BRUNSWICK BRANCH INCORPORATED
FINANCIAL STATEMENTS
DECEMBER 31, 2025

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

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Shannon & Buffett, LLP

Chartered Professional Accountants

GARRY L. ARMSTRONG, CPA, CA RON W. SAUNTRY, CPA, CA

INDEPENDENT AUDITOR'S REPORT

To the Members,
Canadian Rehabilitation Council for the Disabled New Brunswick Branch Incorporated:

Qualified Opinion

We have audited the financial statements of Canadian Rehabilitation Council for the Disabled New Brunswick Branch Incorporated (the Council), which comprise the statement of financial position as at December 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Council as at December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Council derives revenue from fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of those revenues was limited to the amounts recorded in the records of the Council. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenue over expenditures or cash flows from operations for the years ended December 31, 2025 and 2024, current assets as at December 31, 2025 and 2024, and net assets as at January 1 and December 31, 2025 and 2024.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Council in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information (Annual Report)

It is understood that the audited financial statements may be used in the Council's annual report. Management's responsibility is to ensure that if the financial statements are used in the annual report that the full and complete set of financial statements are included, this includes the independent auditor's report, statement of operations, statement of financial position, statement of changes in net assets, statement of cash flows and the notes to financial statements.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern; if we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the Council's activities to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit.

We remain solely responsible for our audit opinion. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Shannon & Buffett LLP

Chartered Professional Accountants
Fredericton, New Brunswick
March 16, 2026

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2025

	<u>2025</u>	<u>2024</u>
<u>ASSETS</u>		
Current:		
Cash	\$ 154,397	\$ 159,474
Accounts receivable (note 2)	99,313	81,116
Prepaid expenses	<u>30,160</u>	<u>29,292</u>
	283,870	269,882
Investments	5,934	-
Restricted cash (note 3)	82	183,745
Restricted investments (note 3)	1,263,529	1,027,037
Capital assets (note 4)	<u>1,358,900</u>	<u>1,415,308</u>
	<u>\$ 2,912,315</u>	<u>\$ 2,895,972</u>
<u>LIABILITIES</u>		
Current:		
Accounts payable and accrued liabilities (note 5)	\$ 19,129	\$ 44,450
Trust funds payable	1,565	2,565
Deferred revenue	<u>72,703</u>	<u>97,016</u>
	93,397	144,031
Deferred contributions for capital purposes (note 6)	<u>1,261,350</u>	<u>1,322,130</u>
	<u>1,354,747</u>	<u>1,466,161</u>
<u>NET ASSETS</u>		
Unrestricted	293,958	219,030
Internally restricted - Camp Rotary Fund (note 3)	484,923	448,934
Internally restricted - Building Fund (note 3)	544,316	527,476
Internally restricted - Contingency Fund (note 3)	<u>234,371</u>	<u>234,371</u>
	<u>1,557,568</u>	<u>1,429,811</u>
	<u>\$ 2,912,315</u>	<u>\$ 2,895,972</u>

See accompanying notes to financial statements.

On Behalf of the Board:

Chair: _____

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

STATEMENT OF OPERATIONS

YEAR ENDED DECEMBER 31, 2025

	<u>2025</u>	<u>2024</u>
Revenue:		
Fundraising:		
- Events and campaigns	\$ 28,991	\$ 32,225
United Way	8,668	8,502
Special projects	114,235	121,200
Department of Social Development - Grant	52,086	52,086
Department of Social Development - Project	846,209	769,543
Personal services recoveries	94	269
Assistive technology recoveries	19,342	17,701
Camp Rotary operations:	561,536	507,744
- We Care grant	38,091	72,137
- Unrealized gain, Camp Rotary investments	25,364	20,190
- Investment income, Camp Rotary	16,095	21,399
Gain on disposal of capital asset	-	8,234
Grants and subsidies	26,653	3,994
Avenue NB	285,570	197,500
Slaight Foundation	25,000	-
Contributions - Other	62,794	149,644
Investment income	15,032	24,779
Unrealized gain, investments	10,627	-
Miscellaneous	<u>12,568</u>	<u>11,008</u>
	<u>2,148,955</u>	<u>2,018,155</u>
Expenditures:		
Administration	220,960	188,536
Promotion and public relations	24,569	39,500
Fundraising	27,616	43,595
Special projects	73,381	56,320
Personal services	178,134	251,688
Department of Social Development - Project	458,017	456,653
Assistive technology	107,472	87,120
Camp Rotary	688,775	676,925
Avenue NB	217,274	141,011
Slaight Foundation	<u>25,000</u>	<u>-</u>
	<u>2,021,198</u>	<u>1,941,348</u>
Excess of revenue over expenditures for the year	<u>\$ 127,757</u>	<u>\$ 76,807</u>

See accompanying notes to financial statements.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

STATEMENT OF CHANGES IN NET ASSETS

YEAR ENDED DECEMBER 31, 2025

	<u>Unrestricted</u>	<u>Internally Restricted Camp Rotary Fund</u>	<u>Internally Restricted Building Fund</u>	<u>Internally Restricted Contingency Fund</u>	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 219,030	\$ 448,934	\$ 527,476	\$ 234,371	\$ 1,429,811	\$ 1,353,004
Excess of revenue over expenditures	72,883	38,034	16,840	-	127,757	76,807
Transfers (note 3)	<u>2,045</u>	<u>(2,045)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 293,958</u>	<u>\$ 484,923</u>	<u>\$ 544,316</u>	<u>\$ 234,371</u>	<u>\$ 1,557,568</u>	<u>\$ 1,429,811</u>

See accompanying notes to financial statements.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

STATEMENT OF CASH FLOWS

YEAR ENDED DECEMBER 31, 2025

	<u>2025</u>	<u>2024</u>
Cash generated from (used in):		
Operating activities:		
Excess of revenue over expenditures for the year	\$ 127,757	\$ 76,807
Items not requiring a cash outlay:		
- Depreciation, net of amortization of deferred contributions for capital purposes	12,720	10,400
- Unrealized loss (gain) on investments	(35,991)	(20,190)
- Gain on disposal of capital asset	-	(8,234)
- Donations in kind received	55,648	144,802
- Donated equipment	(55,648)	(144,802)
Net change in current assets and liabilities other than cash:		
- Accounts receivable	(18,197)	15,162
- Prepaid expenses	(868)	7,694
- Trust fund payable	(1,000)	(600)
- Accounts payable and accrued liabilities	(25,321)	20,322
- Deferred revenue	(24,313)	44,715
	<u>34,787</u>	<u>146,076</u>
Financing activities:		
Increase in deferred contributions for capital purposes	<u>-</u>	<u>35,500</u>
Investing activities:		
Proceeds of disposal of fixed assets	-	8,809
Additions to capital assets	17,093	(51,411)
Guaranteed investment certificates, long-term	234,371	57,270
Increase in investments	(474,991)	(773,529)
	<u>(223,527)</u>	<u>(758,861)</u>
Decrease, in cash	(188,740)	(577,285)
Cash, beginning of year	<u>343,219</u>	<u>920,504</u>
Cash, end of year	\$ <u><u>154,479</u></u>	\$ <u><u>343,219</u></u>
Cash composition:		
Cash	\$ 154,397	\$ 159,474
Restricted cash	<u>82</u>	<u>183,745</u>
	\$ <u><u>154,479</u></u>	\$ <u><u>343,219</u></u>

See accompanying notes to financial statements.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

Description of the Organization:

The Canadian Rehabilitation Council for the Disabled New Brunswick Branch Incorporated (the Council) is the principal New Brunswick agency working in partnership with people with physical disabilities so that they may attain independence and equality of opportunity generally available in the community. The Council operates under the name of Easter Seals N.B.

The Council is incorporated under the laws of New Brunswick without share capital and is a registered Canadian charity. The Council is exempt from income taxes under paragraph 149(1)(f) of the Income Tax Act (Canada).

1. Significant accounting policies:

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

(a) Revenue recognition -

The Council follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted investment income is recognized as revenue in the year in which the related expenditures are incurred. Unrestricted investment income is recognized as revenue is earned. Unrestricted net assets include those invested in capital assets.

(b) Pledges -

The Council records pledges as revenue when funds are received.

(c) Contributed services -

A substantial number of volunteers contribute a significant amount of their time each year. Due to the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

(d) Cash -

Cash includes cash on hand and cash on deposit with financial institutions. GIC's which are cashable or mature in less than a year are included in current assets. Cash does not include cash held within mutual funds.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

1. Significant accounting policies (continued):

(e) Capital assets -

Additions to capital assets are recorded at cost. Provision for amortization is made using the declining balance method at the following rates, with half the stated rate in the year of acquisition:

Buildings	-	4%
Vehicles	-	30%
Furniture and equipment	-	20%

(f) Internally restricted funds -

The Council has three internally restricted funds:

(i) Camp Rotary Fund

On June 30, 2020, by way of gift, The Fredericton Rotary Club Charitable Trust and the Rotary Club of Fredericton (the Board) transferred ownership of Camp Rotary's operations including land, buildings, equipment, cash and investments to the Council for their immediate, sole and exclusive use.

The land, building and equipment were recorded at the appraised value of \$1,513,925. The transaction was recorded as a deferred contribution and is being amortized to income on the same basis and rates of the related capital assets. The Board also created an internally restricted fund at that time and transferred the cash and investments received from Rotary to the fund. Investment income and losses, net of investment expenses is transferred annually to the fund.

(ii) Building Fund

The Board established a building fund in 2022, to accumulate funds for acquiring, building, or renovating a facility to house the Council. In 2022, the Board approved a transfer of \$500,000 to the fund. Income generated by the fund is credited to the fund.

(iii) Contingency Fund

The Board also established a contingency fund in 2022, to be used when unforeseen circumstances impact the workforce or financial position of the Council. Any investment income earned on the fund is recorded in the unrestricted fund

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

1. Significant accounting policies (continued):

(g) Use of estimates -

Under Canadian generally accepted accounting principles, management is required to make estimates and assumptions to prepare financial statements. These estimates are based on management's best knowledge of current events and actions that the Council may undertake in the future. These estimates and assumptions may affect the amount of assets and liabilities presented as at the reporting date and the reported amount of revenue and expenses during the fiscal period. Significant estimates included in these financial statements pertain to the collectability of receivables and the allocation of expenses. Actual results may differ from the estimates and assumptions used.

(h) Financial instruments -

(i) Measurement of financial instruments

The Council initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable.

The Council subsequently measures all of its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statement of operations in the period incurred.

Financial assets measured at amortized cost include cash, term deposits and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, trust funds payable and deferred revenue.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

1. Significant accounting policies (continued):

(h) Financial instruments (continued) -

(ii) Impairment

At the end of each reporting period, the Council assesses whether there are any indications that a financial asset measured at amortized cost may be impaired.

When there is an indication of impairment, the Council determines whether a significant adverse change has occurred during the period in the expected timing or amount of future in cash flows from the financial asset.

When the Council identifies that a significant adverse change in the expected timing of the amount of future cash flows from a financial asset, it reduces the carrying amount of the asset. The carrying amount of the asset is reduced directly or through the use of an allowance account. The amount of the reduction is recognized as an impairment loss in the statement of operations.

When the extent of an impairment of a previously written down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to the extent of the improvement directly or by adjusting the allowance account. The amount of the reversal is recognized in the statement of operations in the period the reversal occurs.

(iii) Transaction costs

Transaction costs are recognized in the statement of operations in the period incurred, except for financial instruments that will be subsequently measured at amortized costs.

2. Accounts receivable:

Accounts receivable is comprised of:

	<u>2025</u>	<u>2024</u>
Trade accounts receivable	\$ 76,975	\$ 58,823
HST receivable	<u>22,338</u>	<u>22,293</u>
	<u>\$ 99,313</u>	<u>\$ 81,116</u>

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

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NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

3. Internally restricted net assets:

Internally restricted assets relating to Camp Rotary are comprised of the following as at December 31:

	<u>2025</u>	<u>2024</u>
Restricted cash	\$ 82	182,268
Restricted investments held at TD Bank	185,434	266,666
Restricted investments	<u>299,407</u>	<u>-</u>
	<u>\$ 484,923</u>	<u>\$ 448,934</u>

The restricted investments are administered by the Fredericton Community Foundation (the Foundation) and presently managed by RBC Dominion Securities (RBC). The Foundation manages investment assets on its own behalf and for limited third party clients on a pooled basis similar to a Mutual Fund. The Foundation is responsible for determining an appropriate asset mix and RBC manages the portfolio within the agreed asset mix.

The asset mix as at December 31, 2025 was comprised of:

Cash and cash equivalents	2%
Fixed income	41%
Canadian equities	32%
United States equities	14%
International equities	11%
	<u>100.00%</u>

Internally restricted cash and investments of each fund as at December 31 include:

(a) Camp Rotary Fund -

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 448,934	\$ 410,425
Amount transferred to unrestricted net assets	<u>(2,045)</u>	<u>(15,029)</u>
	<u>446,889</u>	<u>395,396</u>
Investment income	16,025	36,428
Market value adjustment	25,364	20,190
Investment fees	<u>(3,355)</u>	<u>(3,080)</u>
Excess of revenue over expenditures	<u>38,034</u>	<u>53,538</u>
Balance, end of year	<u>\$ 484,923</u>	<u>\$ 448,934</u>

The assets are internally restricted for maintenance and operations of Camp Rotary at Grand Lake, N.B.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

3. Internally restricted net assets (continued):

(b) Building Fund -

In 2022, the Council established an internally restricted building fund to assist with financing the acquisition of a building in the future. The Board approved an initial transfer of \$500,000 to the fund from the unrestricted fund in 2022.

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 527,476	\$ 509,279
Investment income	9,483	18,197
Market value adjustment	<u>7,357</u>	<u>-</u>
Balance, end of year	<u>\$ 544,316</u>	<u>\$ 527,476</u>

(c) Contingency Fund -

In addition, the Council established a contingency fund to accumulate funds to offset the impact of deficits on its operations.

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 234,371	\$ -
Amount transferred from unrestricted net assets	-	229,623
Investment income	-	4,748
Market value adjustment	<u>-</u>	<u>-</u>
Balance, end of year	<u>234,371</u>	<u>234,371</u>

Total internally restricted cash and investments \$ 1,263,610 \$ 1,210,781

4. Capital assets:

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>2025 Net Book Value</u>	<u>2024 Net Book Value</u>
Land	\$ 99,000	\$ -	\$ 99,000	\$ 99,000
Buildings	1,445,764	261,440	1,184,324	1,216,222
Vehicles	47,889	24,654	23,235	33,185
Furniture and equipment	<u>159,443</u>	<u>107,102</u>	<u>52,341</u>	<u>66,901</u>
	<u>\$ 1,752,096</u>	<u>\$ 393,196</u>	<u>\$ 1,358,900</u>	<u>\$ 1,415,308</u>

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

5. Accounts payable and accrued liabilities:

Accounts payable and accrued liabilities is comprised of:

	<u>2025</u>	<u>2024</u>
Trade accounts payable	\$ 6,615	\$ 32,450
Other accrued liabilities	<u>12,514</u>	<u>12,000</u>
	<u>\$ 19,129</u>	<u>\$ 44,450</u>

6. Deferred contributions for capital purposes:

Deferred contributions related to capital assets represents the unamortized balance of capital contributions of Camp Rotary received in 2020, and subsequent contributions.

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 1,322,130	\$ 1,346,870
Less amount recognized as revenue in year	(60,780)	(60,240)
Additional contributions for capital purposes received	<u>-</u>	<u>35,500</u>
Balance, end of year	<u>\$ 1,261,350</u>	<u>\$ 1,322,130</u>

7. Economic dependence:

The Council receives approximately 60% (2024 - 59%) of their revenues, excluding Camp Rotary from the Department of Social Department. This program is funded on a year-to-year basis.

8. Related party transactions:

The Council paid in 2025 - \$18,721 (2024 - \$20,201) to Easter Seals Canada for administrative and licencing fees.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

9. Financial instruments:

The Council is exposed to the following various risks through its financial instruments:

Credit risk -

Credit risk is the risk that a party may default on their financial obligations to the Council, or if there is a concentration of transactions carried out with the same party or a concentration of financial obligations which have similar economic characteristics that could be similarly affected by changes in economic conditions, such that the Council could incur a financial loss.

The maximum exposure that the Council has to credit risk as at December 31, is as follows:

	<u>2025</u>	<u>2024</u>
Cash	\$ 154,397	\$ 159,474
Investments	5,934	-
Accounts receivable	99,313	81,116
Restricted cash	82	183,745
Restricted investments	<u>1,263,529</u>	<u>1,027,037</u>
	<u>\$ 1,523,255</u>	<u>\$ 1,451,372</u>

Credit risk in cash and term deposits, is minimized by investing in major Canadian financial institutions. Management minimizes credit risk in accounts receivable by dealing with selected known customers and close monitoring of accounts receivable balances. Credit risk on restricted investments is minimized by adhering to a conservative asset mix and utilizing the investment services of professional advisors and managers. A substantial part of accounts receivable is with the Province of New Brunswick in 2025 - \$40,600 (2024 - \$55,780). Management believes that other credit risk is minimal.

Liquidity risk -

Liquidity risk is the risk that the Council will not be able to meet a demand for cash or fund its obligations as they come due.

The Council meets its liquidity requirements by preparing an annual budget for operations, anticipating investing and financing activities and holding assets that can be readily converted into cash. As at December 31, 2025, the Council has sufficient cash and investments reserves.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

9. Financial instruments (continued):

Market risk -

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk, interest rate risk and other price risk. Market risk is higher for the financial assets administered by the Fredericton Community Foundation. However, in the Council's opinion market risk is minimized by the adoption of a conservative asset mix as indicated in note 3.

Currency risk -

Currency risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate relative to the Canadian dollar due to changes in foreign exchange rates. As indicated in note 3, approximately 25% of its investments are held in non-Canadian funds, thereby are exposed to a higher risk. The Council does not normally otherwise transact a significant portion of its business in non-Canadian dollars and is not exposed to any significant currency risks other than on its foreign investments.

Interest rate risk -

Interest rate risk refers to the risk that the fair value of financial instruments or future cash flows associated with instruments will fluctuate due to changes in market interest rates.

The exposure of the Council to interest rate risk arises from its interest-bearing assets. The Council's cash includes amounts on deposit and guaranteed investment certificates with financial institutions that earn interest at market rates. The Council is also exposed to interest rate risk on the fixed income portion of the investments administered by the Fredericton Community Foundation. The Council manages its exposure to the interest rate risk on its cash by maximizing the interest income earned on excess funds while maintaining the liquidity necessary to conduct operations on a day-to-day basis. Fluctuations in market rates of interest on cash do not have a significant impact on the Council's results of operations.

The primary objective of the Council with respect to its guaranteed investment certificates is to ensure the security of principal amounts invested, provide a high degree of liquidity and achieve a satisfactory investment return. The Council manages its interest rate risk exposure on fixed income maturities by investing in a portfolio of varying maturities with differing interest rates. As well, over the past year, interest rates have increased significantly and as a result it would be expected that the impact on its investments would be an increased positive return.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

9. Financial instruments (continued):

Other price risk -

Other price risk refers to the risk that the fair value of financial instruments on future cash flows associated with the instruments will fluctuate because of changes in market prices (other than those arising from currency risks or interest risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting similar instruments traded in the market. The Council is not exposed to any significant price risks.

Changes in risk -

Over the past several years there has been significant volatility in interest rates, inflation, and overall, in the markets. All of these factors could impact negatively on the Council's operations. More recently, there are significant additional risks resulting from various geo-political events through the world.

10. Expense allocation:

Salaries and employee benefits are allocated to programs based on the program the individual is assigned to. Executive and administrative salaries and benefits are allocated based on the estimated amount of time devoted to each program. Most other purchases and expenses are allocated to programs on a direct basis. Rent is allocated based on the percentage of square footage used per program. The Council allocates 48% of total fundraising costs to promotion and public relations.