

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

FINANCIAL STATEMENTS

DECEMBER 31, 2023

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

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Shannon & Buffett, LLP

Chartered Professional Accountants

GARRY L. ARMSTRONG, CPA, CA CLAUDE LEGER, CPA, CA
RON W. SAUNTRY, CPA, CA

INDEPENDENT AUDITOR'S REPORT

To the Members,
Canadian Rehabilitation Council for the Disabled New Brunswick Branch Incorporated:

Qualified Opinion

We have audited the financial statements of Canadian Rehabilitation Council for the Disabled New Brunswick Branch Incorporated (the Council), which comprise the statement of financial position as at December 31, 2023, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Council as at December 31, 2023, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Council derives revenue from fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of those revenues was limited to the amounts recorded in the records of the Council. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenue over expenditures, or cash flows from operations for the year's ended December 31, 2023 and 2022, current assets as at December 31, 2023 and 2022, and net assets as at January 1 and December 31, 2023 and 2022.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Council in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information (Annual Report)

It is understood that the audited financial statements may be used in the Council's annual report. Management's responsibility is to ensure that if the financial statements are used in the annual report that the full and complete set of financial statements are included, this includes the independent auditor's report, statement of operations, statement of financial position and changes in net assets, statement of cash flows and the notes to financial statements.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Continued...

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern; if we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the Council's activities to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Shannon & Buffett LLP

Chartered Professional Accountants
Fredericton, New Brunswick
February 29, 2024

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2023 WITH COMPARATIVE FIGURES FOR 2022

	<u>2023</u>	<u>2022</u>
<u>ASSETS</u>		
Current:		
Cash	\$ 61,765	\$ 116,840
Guaranteed investment certificates	172,353	225,712
Accounts receivable (note 2)	96,278	89,481
Prepaid expenses	<u>36,986</u>	<u>32,146</u>
	367,382	464,179
Guaranteed investment certificates	57,270	-
Restricted cash (note 3)	686,386	679,845
Restricted investments (note 3)	233,318	214,474
Capital assets (note 4)	<u>1,435,112</u>	<u>1,477,204</u>
	<u>\$ 2,779,468</u>	<u>\$ 2,835,702</u>
<u>LIABILITIES</u>		
Current:		
Accounts payable and accrued liabilities (note 5)	\$ 24,128	\$ 28,625
Trust funds payable	3,165	1,065
Deferred revenue	<u>52,301</u>	<u>89,123</u>
	79,594	118,813
Deferred contributions for capital purposes (note 6)	<u>1,346,870</u>	<u>1,405,370</u>
	<u>1,426,464</u>	<u>1,524,183</u>
<u>NET ASSETS</u>		
Unrestricted net assets	433,300	417,200
Internally restricted Camp Rotary net assets (note 3)	410,425	394,319
Internally restricted building fund net assets (note 3)	<u>509,279</u>	<u>500,000</u>
	<u>1,353,004</u>	<u>1,311,519</u>
	<u>\$ 2,779,468</u>	<u>\$ 2,835,702</u>

See accompanying notes to financial statements.

On Behalf of the Board:

Chair: _____

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

STATEMENT OF OPERATIONS

YEAR ENDED DECEMBER 31, 2023 WITH COMPARATIVE FIGURES FOR 2022

	<u>2023</u>	<u>2022</u>
Revenue:		
Fundraising:		
- Events and campaigns	\$ 43,931	\$ 33,594
United Way	9,996	13,634
Special projects	64,729	173,142
Department of Social Development - Grant	52,086	52,086
Department of Social Development - Project	638,753	569,913
Personal services recoveries	1,194	878
Assistive technology recoveries	27,769	12,336
Camp Rotary operations:	588,323	492,623
- We Care grant	54,757	77,292
- Unrealized gain (loss), Camp Rotary investments	9,838	(23,435)
- Investment income, Camp Rotary	17,959	11,473
PETL pilot project	-	54,954
Grants and subsidies	5,645	19,090
Avenue NB	242,001	162,350
Contributions - Other	59,548	44,557
Interest	12,929	1,515
Miscellaneous	<u>7,371</u>	<u>2,383</u>
	<u>1,836,829</u>	<u>1,698,385</u>
Expenditures:		
Administration	160,732	141,461
Promotion and public relations	52,600	51,172
Fundraising	56,968	47,235
Special projects	58,900	166,352
Personal services	129,783	97,937
Department of Social Development - Project	420,119	339,621
Assistive technology	72,556	129,475
Camp Rotary	663,499	567,263
PETL pilot project	-	28,899
Avenue NB	<u>180,187</u>	<u>120,907</u>
	<u>1,795,344</u>	<u>1,690,322</u>
Excess of revenue over expenditures for the year	<u>\$ 41,485</u>	<u>\$ 8,063</u>

See accompanying notes to financial statements.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

STATEMENT OF CHANGES IN NET ASSETS

YEAR ENDED DECEMBER 31, 2023 WITH COMPARATIVE FIGURES FOR 2022

	<u>Unrestricted</u>	<u>Internally Restricted Camp Rotary Fund</u>	<u>Internally Restricted Building Fund</u>	<u>2023</u>	<u>2022</u>
Balance, beginning of year	\$ 417,200	\$ 394,319	\$ 500,000	\$ 1,311,519	\$ 1,303,456
Excess (deficiency) of revenue over expenditures	8,734	23,472	9,279	41,485	8,063
Transfers (note 3)	<u>7,366</u>	<u>(7,366)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 433,300</u>	<u>\$ 410,425</u>	<u>\$ 509,279</u>	<u>\$ 1,353,004</u>	<u>\$ 1,311,519</u>

See accompanying notes to financial statements.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

STATEMENT OF CASH FLOWS

YEAR ENDED DECEMBER 31, 2023 WITH COMPARATIVE FIGURES FOR 2022

	<u>2023</u>	<u>2022</u>
Cash generated from (used in):		
Operating activities:		
Excess of revenue over expenditures for the year	\$ 41,485	\$ 8,063
Items not requiring a cash outlay:		
- Depreciation, net of amortization of deferred contributions for capital purposes	11,270	9,570
- Unrealized loss (gain) on investments	(9,838)	23,435
Net change in current assets and liabilities other than cash:		
- Accounts receivable	(6,797)	110,306
- Prepaid expenses	(4,840)	(6,632)
- Trust fund payable	2,100	(1,000)
- Accounts payable and accrued liabilities	(4,497)	(14,659)
- Deferred revenue	<u>(36,822)</u>	<u>(94,876)</u>
	<u>(7,939)</u>	<u>34,207</u>
Financing activities:		
Repayments of long-term debt	<u>-</u>	<u>(40,000)</u>
Investing activities:		
Additions to capital assets	(27,678)	(46,827)
Guaranteed investment certificates, long-term	(57,270)	-
Decrease (increase) in investments	<u>(9,006)</u>	<u>(8,139)</u>
	<u>(93,954)</u>	<u>(54,966)</u>
Increase (decrease), in cash	(101,893)	(60,759)
Cash, beginning of year	<u>1,022,397</u>	<u>1,083,156</u>
Cash, end of year	\$ <u>920,504</u>	\$ <u>1,022,397</u>
Cash composition:		
Cash	\$ 61,765	\$ 116,840
Guaranteed investment certificates	172,353	225,712
Restricted cash	<u>686,386</u>	<u>679,845</u>
	\$ <u>920,504</u>	\$ <u>1,022,397</u>

See accompanying notes to financial statements.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

Description of the Organization:

The Canadian Rehabilitation Council for the Disabled New Brunswick Branch Incorporated (the Council) is the principal New Brunswick agency working in partnership with people with physical disabilities so that they may attain independence and equality of opportunity generally available in the community. The Council operates under the name of Easter Seals N.B.

The Council is incorporated under the laws of New Brunswick without share capital and is a registered Canadian charity. The Council is exempt from income taxes under paragraph 149(1)(f) of the Income Tax Act (Canada).

1. Summary of significant accounting policies:

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

(a) Revenue recognition -

The Council follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted investment income is recognized as revenue in the year in which the related expenditures are incurred. Unrestricted investment income is recognized as revenue is earned. Unrestricted net assets include those invested in capital assets.

(b) Pledges -

The Council does not record pledges as revenue until the funds are received.

(c) Contributed services -

A substantial number of volunteers contribute a significant amount of their time each year. Due to the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

(d) Cash -

Cash includes cash on hand and cash on deposit with financial institutions. GIC's which are cashable or mature in less than a year are included in current assets.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

1. Summary of significant accounting policies (continued):

(e) Capital assets -

Additions to capital assets are recorded at cost. Provision for amortization is made utilizing the declining balance method at a 20% rate for furniture and equipment, 30% for computer equipment and vehicles and 4% for buildings.

(f) Internally restricted funds -

The Council has three internally restricted funds:

i. Camp Rotary

On June 30, 2020, by way of gift, The Fredericton Rotary Club Charitable Trust and the Rotary Club of Fredericton transferred ownership of Camp Rotary's operations including land, buildings, equipment, cash and investments to the Council for their immediate, sole and exclusive use.

The land, building and equipment were recorded at the appraised value of \$1,513,925. The transaction was recorded as a deferred contribution and is being amortized to income on the same basis and rates of the related capital assets. The Board also created an internally restricted fund at that time and transferred the cash and investments received from Rotary to the fund. Investment income and losses, net of investment expenses is transferred annually to the fund.

ii. Building fund

The Board established a building fund in 2022 to accumulate funds for acquiring, building, or renovating a facility to house the Council. In 2022, The Board approved a transfer of \$500,000 to the fund. Income generated by the fund is credited to the fund.

iii. Contingency fund

The Board also established a contingency fund in 2022 to be used when unforeseen circumstances impact the workforce or financial position of the Council. Any investment income earned on the fund is re-invested in the fund. In 2022, \$0 was transferred to the contingency fund. The fund has a \$0 balance as of December 31, 2023.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

1. Summary of significant accounting policies (continued):

(g) Use of estimates -

Under Canadian generally accepted accounting principles, management is required to make estimates and assumptions to prepare financial statements. These estimates are based on management's best knowledge of current events and actions that the Council may undertake in the future. These estimates and assumptions may affect the amount of assets and liabilities presented as at the reporting date and the reported amount of revenue and expenses during the fiscal period. Significant estimates included in these financial statements pertain to the collectability of receivables and the allocation of expenses. Actual results may differ from the estimates and assumptions used.

(h) Financial instruments -

(i) Measurement of financial instruments

The Council initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable.

The Council subsequently measures all of its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statement of operations in the period incurred.

Financial assets measured at amortized cost include cash, term deposits, and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, trust funds payable and deferred revenue.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

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NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

1. Summary of significant accounting policies (continued):

(h) Financial instruments (continued) -

(ii) Impairment

At the end of each reporting period, the Council assesses whether there are any indications that a financial asset measured at amortized cost may be impaired.

When there is an indication of impairment, the Council determines whether a significant adverse change has occurred during the period in the expected timing or amount of future in cash flows from the financial asset.

When the Council identifies that a significant adverse change in the expected timing of the amount of future cash flows from a financial asset, it reduces the carrying amount of the asset. The carrying amount of the asset is reduced directly or through the use of an allowance account. The amount of the reduction is recognized as an impairment loss in the statement of operations.

When the extent of an impairment of a previously written down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to the extent of the improvement directly or by adjusting the allowance account. The amount of the reversal is recognized in the statement of operations in the period the reversal occurs.

(iii) Transaction costs

Transaction costs are recognized in the statement of operations in the period incurred, except for financial instruments that will be subsequently measured at amortized costs.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

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NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

2. Accounts receivable:

Accounts receivable is comprised of:

	<u>2023</u>	<u>2022</u>
Trade accounts receivable	\$ 76,664	\$ 71,091
HST receivable	<u>19,614</u>	<u>18,390</u>
	<u>\$ 96,278</u>	<u>\$ 89,481</u>

3. Internally restricted net assets:

i. Camp Rotary -

Internally restricted net assets relating to Camp Rotary are comprised of the following as at December 31:

	<u>2023</u>	<u>2022</u>
Restricted cash	\$ 177,107	179,845
Restricted investments	<u>233,318</u>	<u>214,474</u>
	<u>\$ 410,425</u>	<u>\$ 394,319</u>

The restricted investments are administered by the Fredericton Community Foundation and presently managed by RBC Dominion Securities. The Foundation manages investment assets on its own behalf and for limited third party clients on a pooled basis similar to a Mutual Fund. The Foundation is responsible for determining an appropriate asset mix and RBC manages the portfolio within the agreed asset mix.

The asset mix as at December 31, 2023 was comprised of:

Cash and cash equivalents	1.73%
CDN fixed income	44.33%
Canadian equities	30.52%
US equities	13.21%
International equities	<u>10.21%</u>
	<u>100.00%</u>

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

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NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

3. Internally restricted net assets (continued):

i. Camp Rotary (continued) -

	<u>2023</u>	<u>2022</u>
Balance, beginning of year	\$ 394,319	\$ 408,024
Amount transferred to unrestricted net assets	<u>(7,366)</u>	<u>-</u>
	<u>386,953</u>	<u>408,024</u>
Investment income	16,290	11,634
Market value adjustment	9,838	(23,799)
Investment fees	<u>(2,656)</u>	<u>(1,540)</u>
Excess (deficiency) of revenue over expenditures	<u>23,472</u>	<u>(13,705)</u>
Balance, end of year	<u>\$ 410,425</u>	<u>\$ 394,319</u>

The assets are internally restricted for maintenance and operations of Camp Rotary at Grand Lake, N.B.

ii. Building fund -

In 2022, the Council established an internally restricted building fund to assist with financing the acquisition of a building in the future. The Board approved a transfer of \$500,000 to the fund from the unrestricted fund in 2022.

	<u>2023</u>	<u>2022</u>
Balance, beginning of year	\$ 500,000	\$ -
Amount transferred from unrestricted net assets	-	500,000
Investment income	<u>9,279</u>	<u>-</u>
Balance, end of year	<u>\$ 509,279</u>	<u>\$ 500,000</u>

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

4. Capital assets:

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>2023 Net Book Value</u>	<u>2022 Net Book Value</u>
Land	\$ 99,000	\$ -	\$ 99,000	\$ 99,000
Buildings	1,428,672	161,780	1,266,892	1,310,804
Vehicles	29,691	28,337	1,354	1,924
Furniture and equipment	<u>143,568</u>	<u>75,702</u>	<u>67,866</u>	<u>65,476</u>
	<u>\$ 1,700,931</u>	<u>\$ 265,819</u>	<u>\$ 1,435,112</u>	<u>\$ 1,477,204</u>

5. Accounts payable and accrued liabilities:

Accounts payable and accrued liabilities is comprised of:

	<u>2023</u>	<u>2022</u>
Trade accounts payable	\$ 9,128	\$ 13,125
Other accrued liabilities	<u>15,000</u>	<u>15,500</u>
	<u>\$ 24,128</u>	<u>\$ 28,625</u>

6. Deferred contributions for capital purposes:

Deferred contributions related to capital assets represents the unamortized balance of capital contributions of Camp Rotary received in 2020.

7. Economic dependence:

The Council receives approximately 55% of their revenues, excluding Camp Rotary from the Department of Social Department. This program is funded on a year-to-year basis.

8. Related party transactions:

The Council paid in 2023 - \$18,204 (2022 - \$20,157) to Easter Seals Canada for administrative and licencing fees.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

9. Financial instruments:

The Council is exposed to the following various risks through its financial instruments:

Credit risk -

Credit risk is the risk that a party may default on their financial obligations to the Council, or if there is a concentration of transactions carried out with the same party or a concentration of financial obligations which have similar economic characteristics that could be similarly affected by changes in economic conditions, such that the Council could incur a financial loss.

The maximum exposure that the Council has to credit risk as at December 31, is as follows:

	<u>2023</u>	<u>2022</u>
Cash	\$ 61,765	\$ 116,840
Guaranteed investment certificates	229,623	225,712
Accounts receivable	96,278	89,481
Restricted cash	686,386	679,845
Restricted investments	<u>233,318</u>	<u>214,474</u>
	<u>\$ 1,307,370</u>	<u>\$ 1,326,352</u>

Credit risk in cash and term deposits, is minimized by investing in major Canadian financial institutions. Management minimizes credit risk in accounts receivable by dealing with selected known customers and close monitoring of accounts receivable balances. Credit risk on restricted investments is minimized by adhering to a conservative asset mix and utilizing the investment services of professional advisors and managers. A substantial part of accounts receivable is with the Province of New Brunswick in 2023 - \$74,060 (2022 - \$65,195). Management believes that other credit risk is minimal.

Liquidity risk -

Liquidity risk is the risk that the Council will not be able to meet a demand for cash or fund its obligations as they come due.

The Council meets its liquidity requirements by preparing an annual budget for operations, anticipating investing and financing activities and holding assets that can be readily converted into cash. As at December 31, 2023, the Council has sufficient cash and investments reserves.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

9. Financial instruments (continued):

Market risk -

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk, interest rate risk and other price risk. Market risk is higher for the financial assets administered by the Fredericton Community Foundation. However, in the Council's opinion market risk is minimized by the adoption of a conservative asset mix as indicated in note 3.

Currency risk -

Currency risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate relative to the Canadian dollar due to changes in foreign exchange rates. As indicated in note 3, approximately 23% of its investments are held in non-Canadian funds, thereby are exposed to a higher risk. The Council does not normally otherwise transact a significant portion of its business in non-Canadian dollars and is not exposed to any significant currency risks other than on its foreign investments.

Interest rate risk -

Interest rate risk refers to the risk that the fair value of financial instruments or future cash flows associated with instruments will fluctuate due to changes in market interest rates.

The exposure of the Council to interest rate risk arises from its interest-bearing assets. The Council's cash includes amounts on deposit and guaranteed investment certificates with financial institutions that earn interest at market rates. The Council is also exposed to interest rate risk on the fixed income portion of the investments administered by the Fredericton Community Foundation. The Council manages its exposure to the interest rate risk on its cash by maximizing the interest income earned on excess funds while maintaining the liquidity necessary to conduct operations on a day-to-day basis. Fluctuations in market rates of interest on cash do not have a significant impact on the Council's results of operations.

The primary objective of the Council with respect to its guaranteed investment certificates is to ensure the security of principal amounts invested, provide a high degree of liquidity and achieve a satisfactory investment return. The Council manages its interest rate risk exposure on fixed income maturities by investing in a portfolio of varying maturities with differing interest rates. As well, over the past year, interest rates have increased significantly and as a result it would be expected that the impact on its investments would be an increased positive return.

CANADIAN REHABILITATION COUNCIL FOR THE DISABLED

NEW BRUNSWICK BRANCH INCORPORATED

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023

9. Financial instruments (continued):

Other price risk -

Other price risk refers to the risk that the fair value of financial instruments on future cash flows associated with the instruments will fluctuate because of changes in market prices (other than those arising from currency risks or interest risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting similar instruments traded in the market. The Council is not exposed to any significant price risks.

Changes in risk -

Over the past year there has been significant volatility in interest rates, inflation, and overall, in the markets. All of these factors could impact negatively on the Council's operations.

10. Expense allocation:

Salaries and employee benefits are allocated to programs based on the program the individual is assigned to. Executive and administrative salaries and benefits are allocated based on the estimated amount of time devoted to each program. Most other purchases and expenses are allocated to programs on a direct basis. Rent is allocated based on the percentage of square footage used per program. The Council allocates 48% of total fundraising costs to promotion and public relations.